



Estes Park | Fort Collins | Longmont | Loveland

# Efficiency Works Business

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## The Cutting Edge of Efficiency

July 17, 2019

# WELCOME!

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Loveland  
Water and Power

- Safety information
- Bathrooms / kitchen downstairs
- Remember to sign in!
- Upcoming trainings/events

## Power your business in new ways

August 29, 2019

Now a webinar – look for details soon!

## Fourth annual service provider appreciation social

November 14, 2019

4:00 - 6:30 pm

Budweiser Event Center, The Ranch Bar & Grill

# Guest Speaker



## Kevin Andrews, E Source

Senior Analyst, Demand-Side Management



### Advice for Keeping Large Business Customers Engaged and Enrolled in Utility-Run Programs

Kevin Andrews

Watch E Source senior research analyst Kevin Andrews present the results of the 2016 E Source Large Business Gap and Priority Benchmark and suggest ways to combat the opt-out trend by encouraging large customers to participate in utility-run efficiency programs.



### Best Practices for Cost-Effective DSM Programs

Part of the Next Generation of Energy Savings Project

Liza Minor, Kevin Andrews

It can be difficult to maintain program cost-effectiveness in a postlighting world. To help you learn how to build lasting cost-effectiveness, we identified best practices for four core program types as part of our series on the "Next Generation of Energy Savings."

# Energy Efficiency in Business

Current landscape and future trends

**Kevin Andrews**

Research Manager, E Source



**E Source**

Efficiency Works Business Training

# POWERING WHAT'S NEXT



## Who we are

A research and consulting firm focused exclusively on utilities and their customers



## Clients

We work with over 300 utilities and their partners



## Founded

Founded in 1986, we've been in the industry for over 30 years



## Headquartered

Boulder, CO

# Presentation outline

Current landscape of business energy efficiency

Remaining opportunities with lighting & controls

Business program trends and expenditures

Next-generation business programs and technologies

# The current (lighting) landscape



This is the million dollar question for the industry

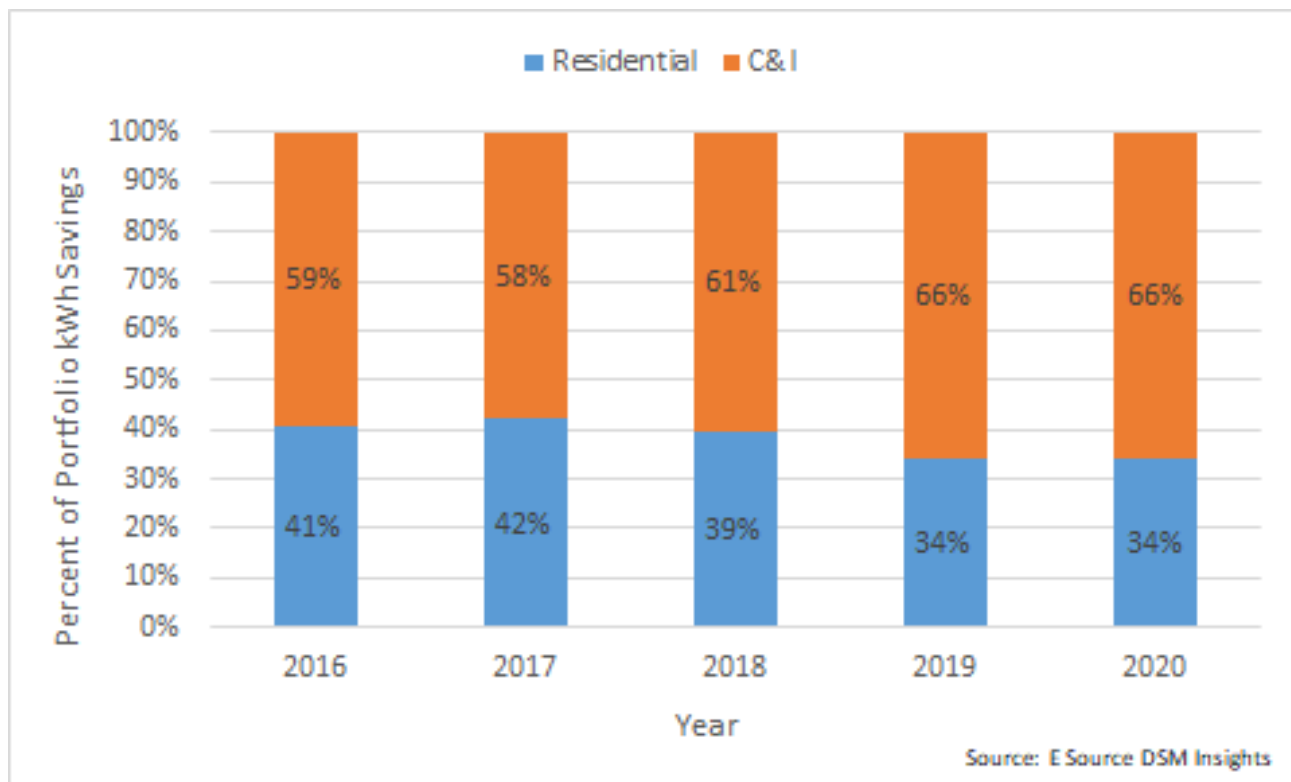


Significant gaps for portfolios, 60% of savings still from lighting, on average

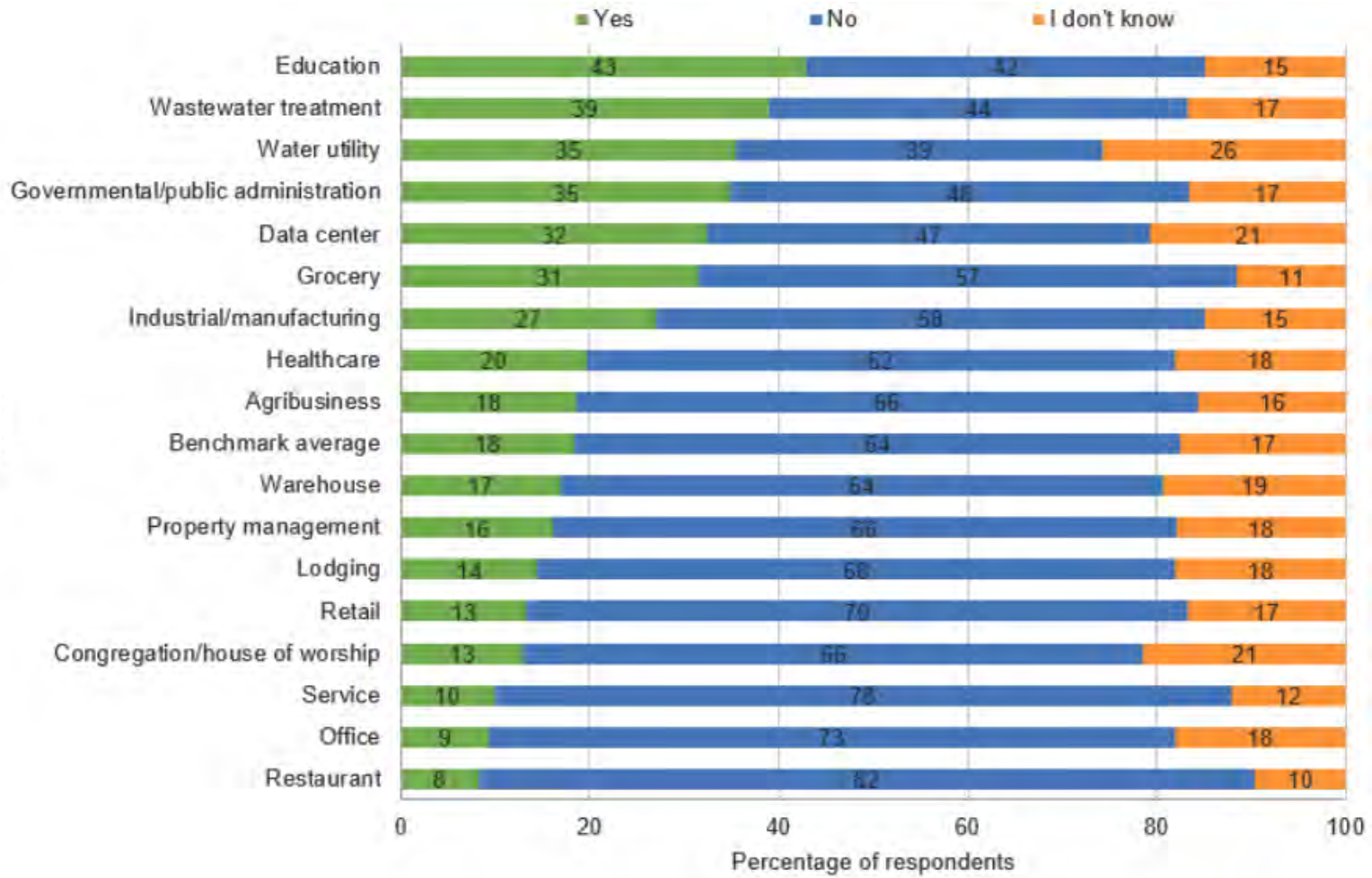


Residential and SMB will be impacted most

# Shift to commercial portfolio

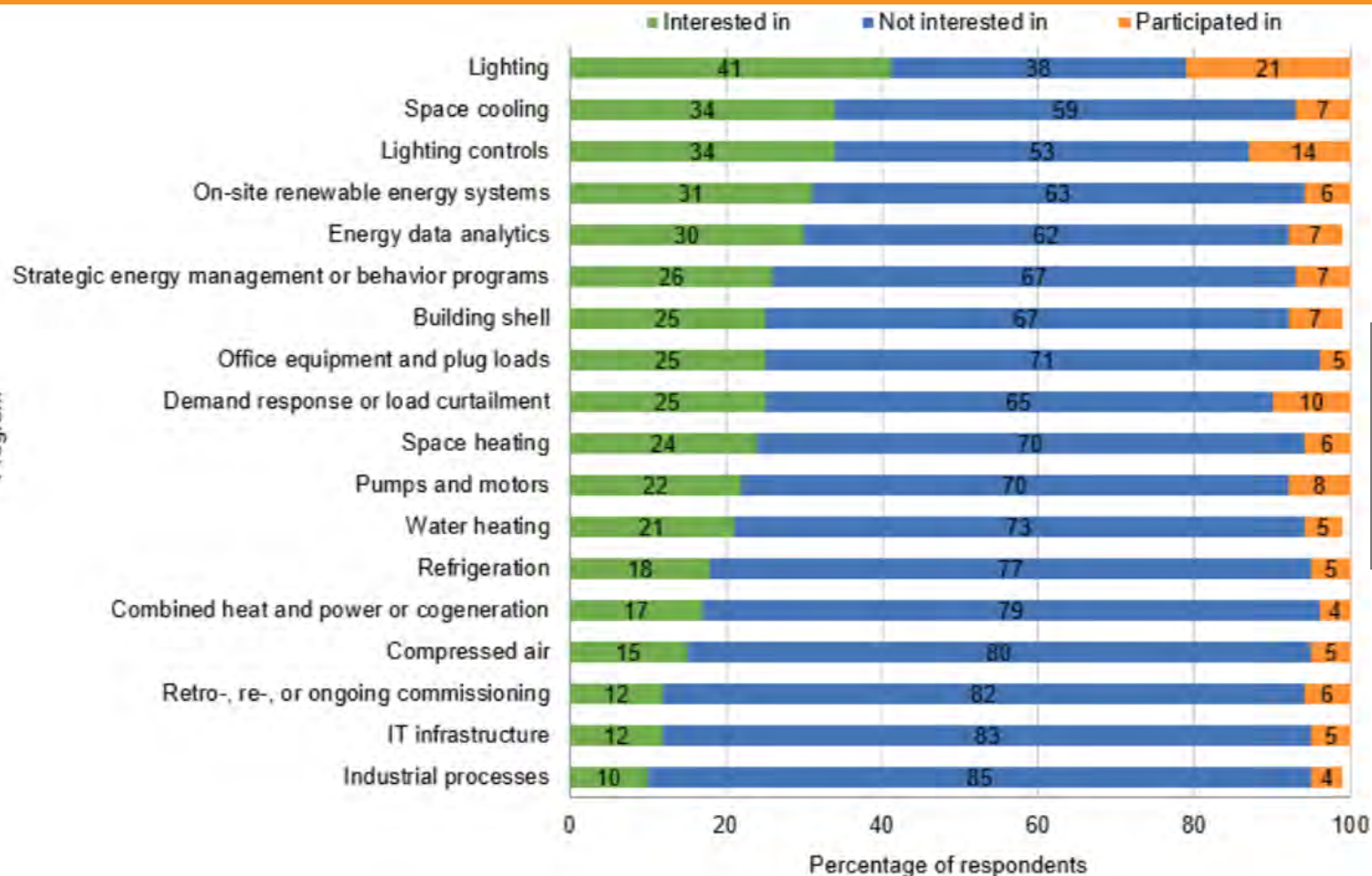






**Energy Efficiency Program Participation**  
(n =6,027)

© E Source (2018 Gap and Priority Benchmarks)



**Customer  
Interest and  
Participation  
Rates**  
(n =5,383)

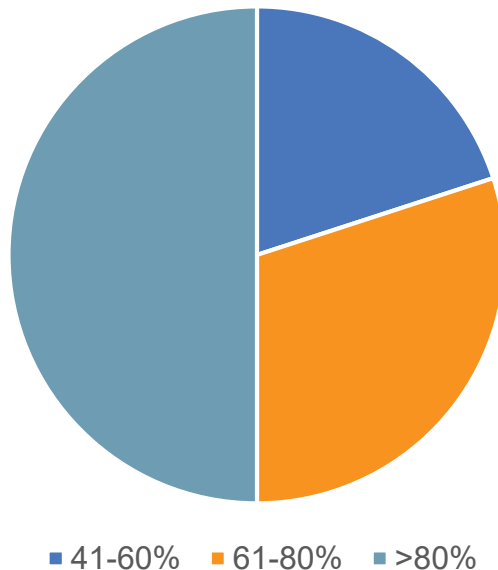
© E Source (2018 Gap and  
Priority Benchmarks)



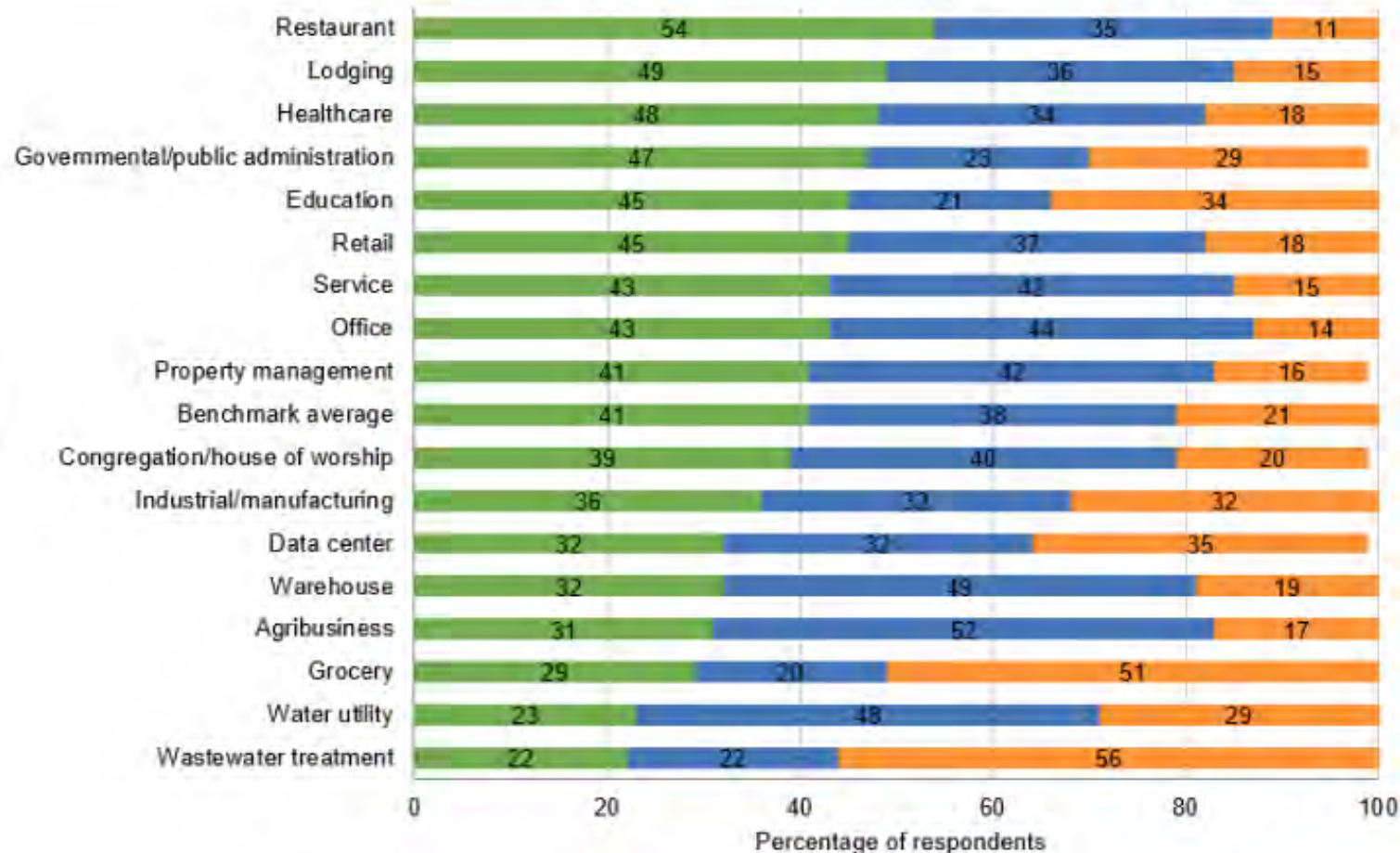
# Lighting: Current and Future Opps

# Lighting still dominates C&I portfolios

Current Commercial Savings From Lighting



■ Interested in   ■ Not interested in   ■ Participated in



**Sector-specific  
Interest in  
Lighting**  
(n =5,383)

© E Source (2018 Gap and  
Priority Benchmarks)

# Penetration of LEDs is inching forward

Application	2016 installed penetration
Small directional (MR)	47.6%
Parking garage/lot	32.5%
Building exterior	31.2%
Streetlighting	28.3%
Downlighting	19.8%
Low/High bay	9.4%
Directional (R, BR, PAR)	6.7%
Linear fixtures	6.0%

Source: [Adoption of Light-Emitting Diodes in Common Lighting Applications](#), U.S. Dept. of Energy



# Advanced lighting controls



Strategy	Average lighting energy savings from LBNL (%)
Scheduling	n/a
Occupancy-based	24
Daylight harvesting	28
Personal Tuning	31
Task Tuning	36
Combined	38

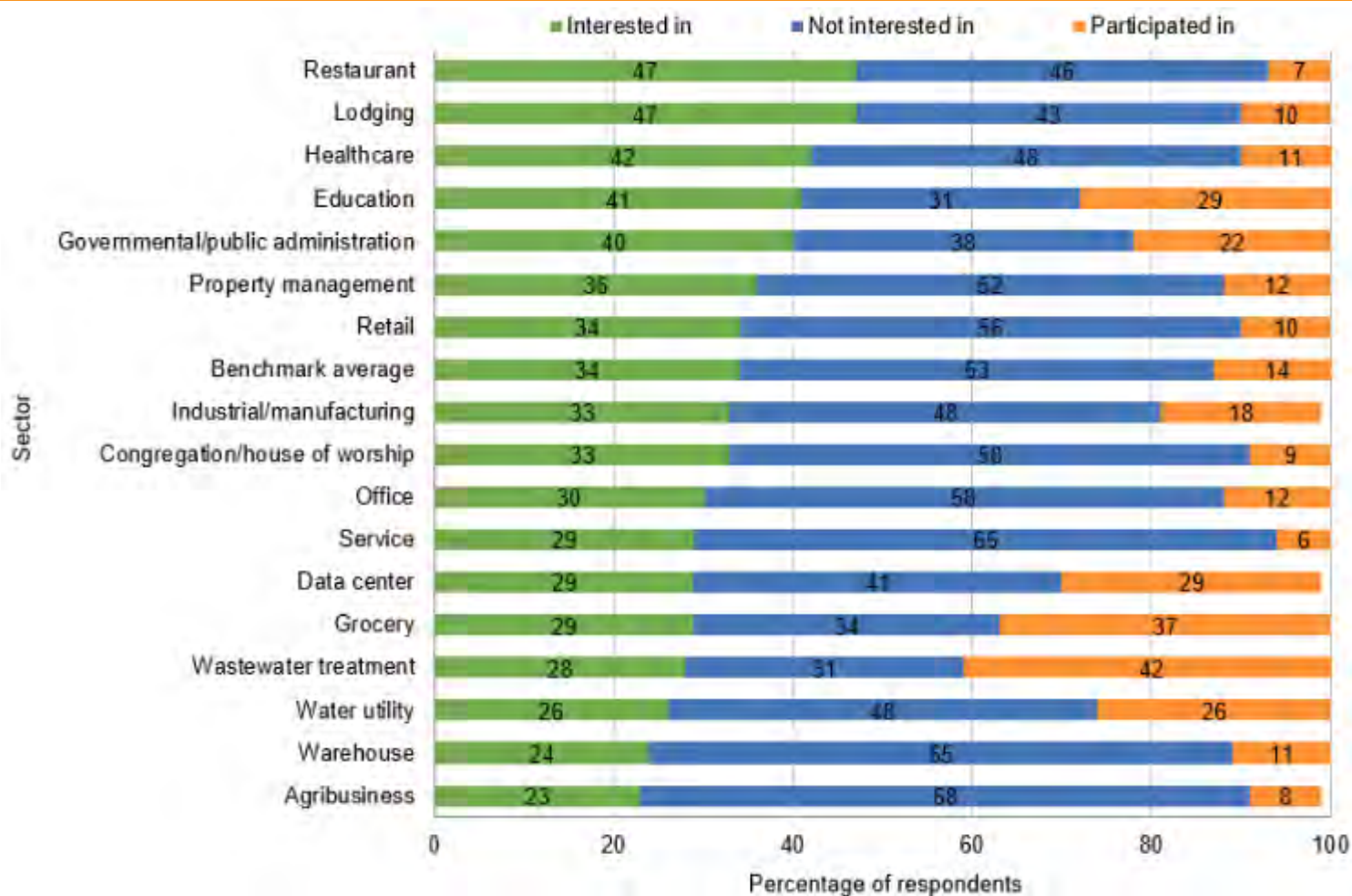
© E Source; data from the Illuminating Engineering Society and the US Department of Energy

# Advanced Lighting Controls

- DesignLights Consortium has specification for Networked Lighting Controls, qualified products list, & case studies

Building Type	# of Buildings	Savings
Assembly	5	23%
School	7	28%
Manufacturing	28	30%
Retail	29	44%
Restaurant	2	47%
Office	39	63%
Warehouse	4	82%
Overall	114	47%

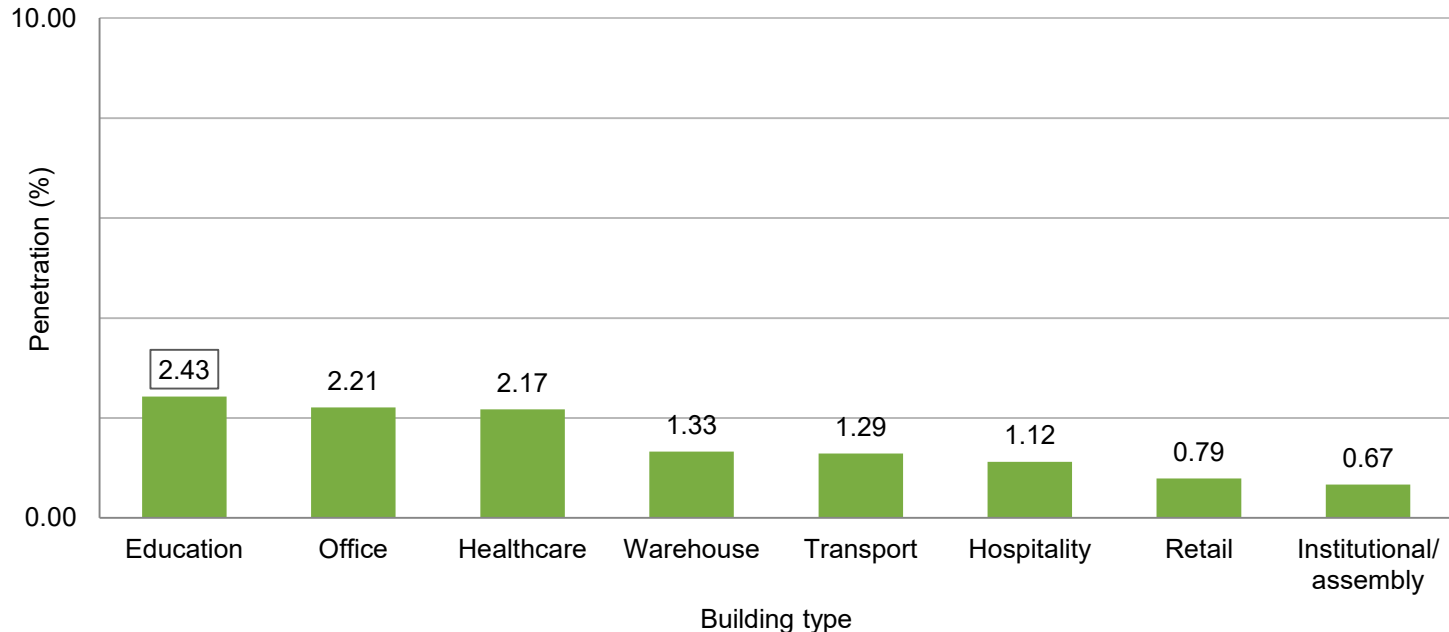




**Sector-specific Interest in Lighting Controls**  
(n =5,383)

# Advanced lighting controls need help

Penetration of advanced lighting controls in commercial buildings



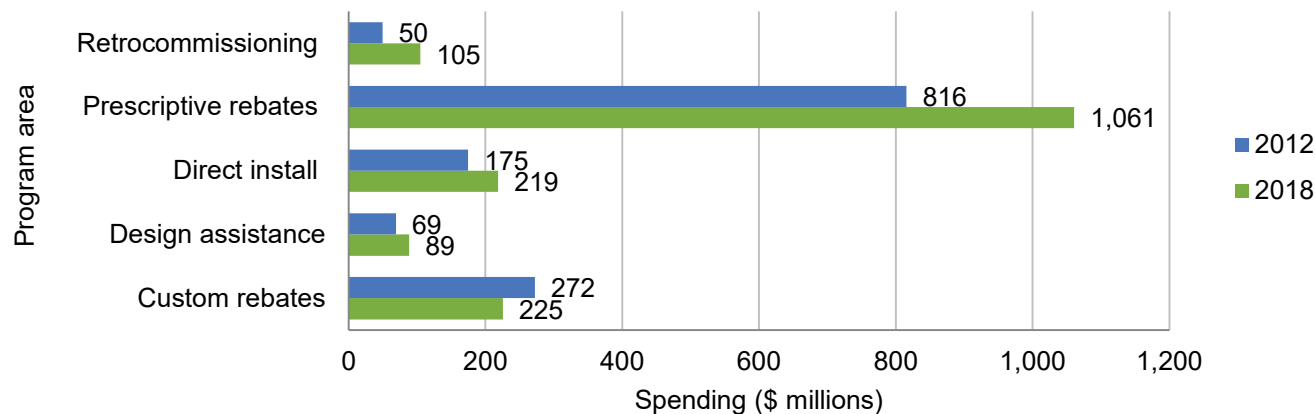
© E Source

Source: *Commercial Advanced Lighting Control Demonstration and Deployment*, U.S. Dept. of Energy



# Next Generation Programs & Technologies

# Planned nonresidential expenditures



© E Source (DSM Insights)

- Similar to the residential sector, the growth in prescriptive rebate spending is likely due to energy-efficiency program maturation. This moves more measures to prescriptive programs and away from custom rebates. The direct-install program growth is largely from lighting.
- The increase in retrocommissioning program spending represents a trend in utilities seeking out low- and no-cost tune-up projects and a shift to capital-based measures.
- Design assistance spending reflects increases in new-construction projects within the commercial sector.

# New non-residential trends

- **Strategic energy management**
- **Pay for performance**
- New cost-effectiveness treatments
- **Integrated DSM**
- Codes and standards
- **Upstream and midstream**
- **Rethinking SMB customers**
- **HVAC & HVAC controls**
- Robust trade ally networks
- Deeper retrofits
- Revised evaluation inputs
- Joint fuel program delivery
- **New motor technologies**

# Strategic energy management programs



Savings between 2-10%



Varied program designs



New applications for smaller industrials



Target high-users who will commit



Online trainings help keep costs down

# Pay for Performance



6

programs  
and pilots



Technology  
agnostic



Encourages  
deeper  
savings

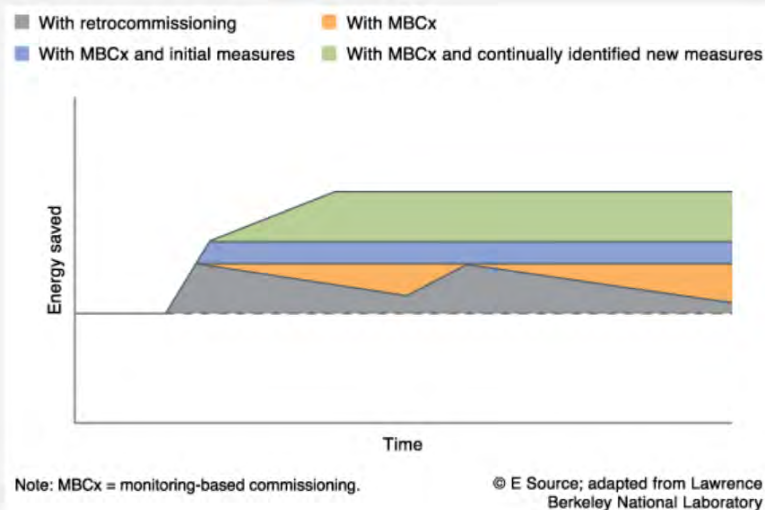


Potential to  
lower M&V  
costs long-  
term

# Keeping the Savings with Monitoring-Based Commissioning

FIGURE 1: Monitoring-based commissioning can save more energy than retrocommissioning

Savings from monitoring-based commissioning are more resilient in a number of ways. By constantly monitoring energy use, the process allows for increased persistent savings along with further gains as new measures are identified to further increase savings over time.

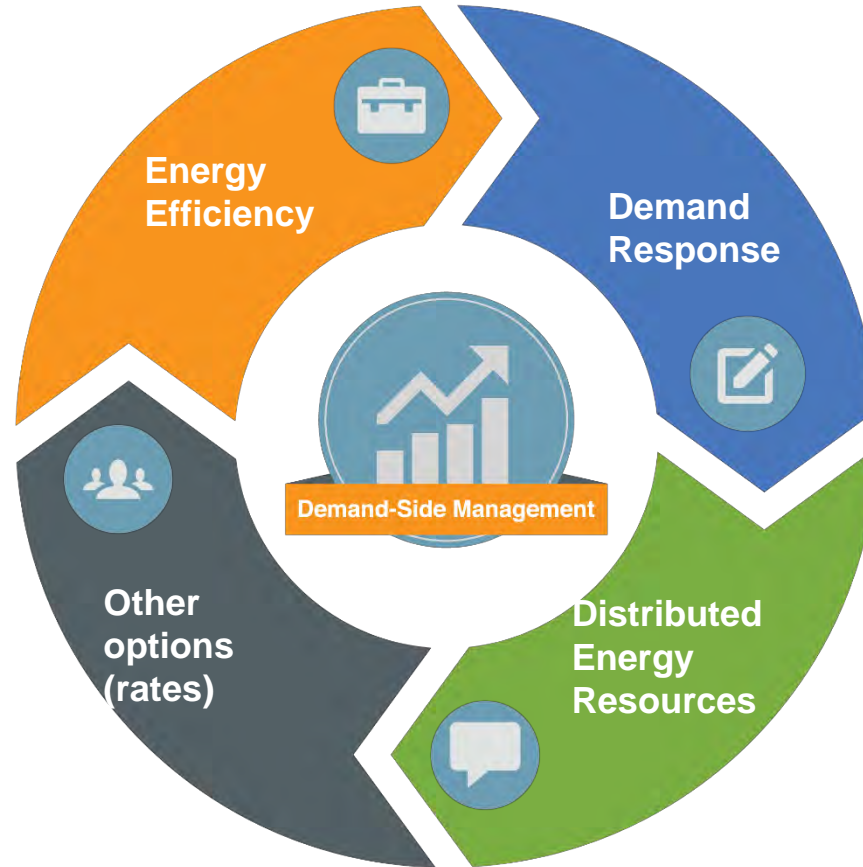


## Vendors Include:

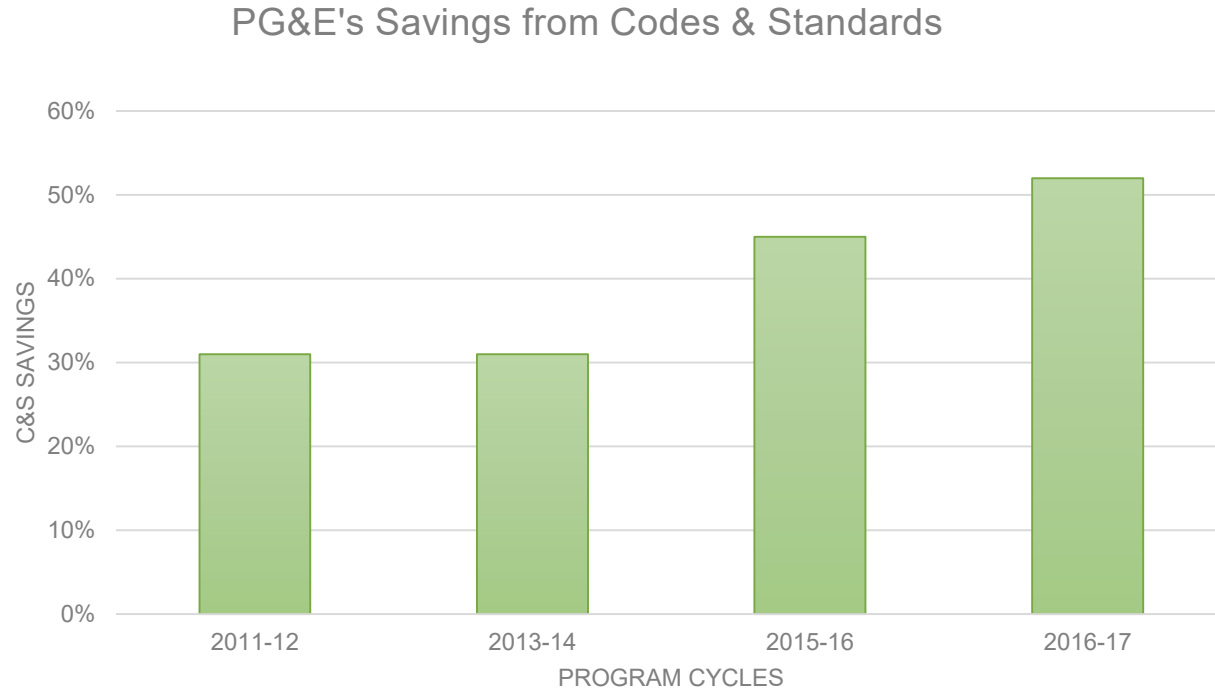
- Cascade Energy
- EnerNOC
- Energent
- eSight Energy
- Panevo
- Lucid
- Pulse Energy
- RtTech Software
- Northwrite
- Energy ICF
- Johnson Controls



# Integrated DSM



# Codes & standards



# Midstream Programs



Natural  
Gas  
Boiler &  
Furnace

# Rethinking SMBs

## 17. Advanced Controls for Small and Midsize Businesses Advanced in 2017

Andrea Salazar

We saw a proliferation of advanced energy management offerings for small and midsize businesses (SMBs) in 2017. The development of more-advanced controls for SMBs is significant because this sector can't afford costly building automation systems; therefore, SMBs control their systems manually (or not at all), resulting in an estimated energy waste (or a savings potential) of up to 25% per building, according to the Pacific Northwest National Laboratory report [Small- and Medium-Size Building Automation and Control System Needs: Scoping Study](#) (PDF). Some offerings include:

- 75F
- BAYweb
- Building Energy Management Open Source Software
- Ecobee
- Encycle
- Energy360
- Honeywell
- Incenergy
- Nest
- Network Thermostat
- Pelican Wireless Systems
- Proliphix
- Radio Thermostat Company of America
- Schneider Electric
- Siemens
- Venstar
- Volltron
- XBOS: An Extensible Building Operating System

Some of these offerings are simply smart thermostats applied to small businesses while others are more traditional but modified building automation platforms that target the SMB market. Many of these products only control HVAC systems, but some can also control lighting and other miscellaneous loads.

## What Are the Options for Small Commercial HVAC Energy Management?

### Unit coordination

Unit coordination mitigates peak demand spikes by managing multiple HVAC units so that no more than necessary are operating at any one time. Products incorporating this strategy require some means to observe building loads and HVAC unit operation, and typically use proprietary algorithms to determine the optimal prioritization of unit operation. Where multiple HVAC units serve an open space, some of these products prioritize the most efficient units to get energy savings as well. Some also include demand-response (DR) modules.

**Unit coordination uses proprietary algorithms to determine the optimal prioritization of unit operation.**

We're aware of three current vendors and a potential future vendor of unit-coordination technology. [Encycle](#) offers a unit-coordination product that originally required small boxes to be installed in packaged rooftop units (RTUs). These Swarm Logic boxes used a wireless network to communicate among themselves and make decisions about the best combination of units to operate at any given moment. Encycle's product

now works with Internet-connected thermostats and includes a DR module. Sacramento Municipal Utility District (SMUD) tested the original product and reviewed it in [Evaluation of Envirogrid Technology Performance](#) (PDF). [mCloud](#) offers an Internet-connected, thermostat-based product that uses algorithms developed by researchers at Purdue University. And [eCurv](#) claims to use protocols developed by the telecommunications industry. The final vendor is [Transformative Wave](#). This company mainly produces retrofit kits to upgrade the controls in packaged RTUs. It's developing a unit-coordination module, but that module hasn't

**Cloud thermostat systems are a lower-cost alternative to building automation systems and produce similar savings.**

Cloud thermostat systems offer much of the functionality of building automation systems for about one-eighth to one-fourth of the cost. Despite their lower cost and simplicity, we expect the savings achieved by these devices to approach those available from more-sophisticated building automation systems. A school district in the Pacific Northwest installed cloud thermostats in 60 portable classrooms and cut the overall energy consumption of those units by about half. For more information on

this study, please see the Bonneville Power Administration report [Web-Enabled Programmable Thermostats](#) (PDF). Two E Source reports, [Web-Enabled Thermostats in Commercial Applications](#) and [Realizing the Sky-High Potential of Cloud Thermostats](#), provide more information on the savings expected from cloud thermostats in commercial buildings. Even in the absence of such verification, we're cautiously optimistic that cloud thermostats will bring to small and midsize commercial buildings the energy management opportunities that until now were limited to large buildings.

# SMB strategies to go past lighting

**1**

**Keep conversation going with customers**

**2**

**Limited time neighborhood blitzes**

**3**

**Work closely with trades on quality, quantity, and comprehensiveness**

**4**

**Tiered incentives**

**5**

**Focus on refrigeration, controls, food service, and compressed air**

# Cloud or Smart Thermostats



Increased ease of programming



Ability to remotely adjust temperature setpoints



Advanced control features like smart recovery or staging



Occupancy-based control of temperature setpoints



Increased data on HVAC system performance

# HVAC & HVAC Controls: The Problem



Source: iStock



# Out-of-the-Box Controls by 75F



Source: 75F



# Good Results in Early Testing

- Testing done by Gas Technology Institute
- Comfort problems largely, but not completely, solved
- Controls still somewhat imprecise

**Evaluated  
Energy Savings:**

**22 - 31%**

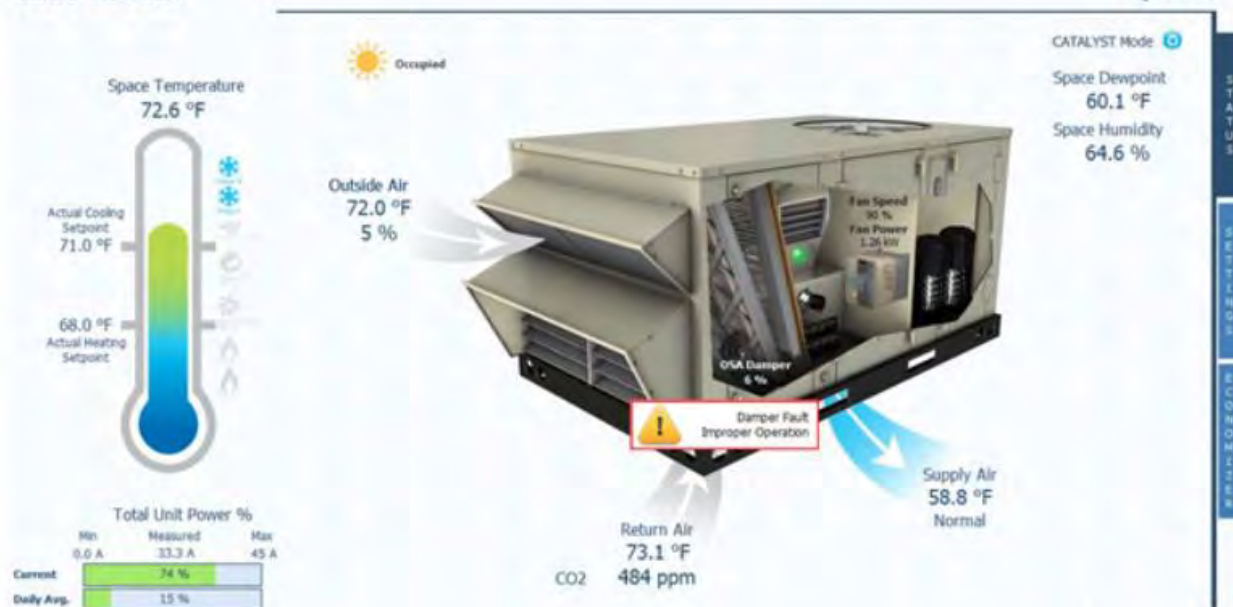
# RTU Controls add usability & transparency

- Remote monitoring and control
- Compressor and condenser fan controls
- Advanced thermostat and economizer controls
- Advanced fault detection and diagnostics
- Demand response and management
- Building automation integration
- Building analysis and savings verification

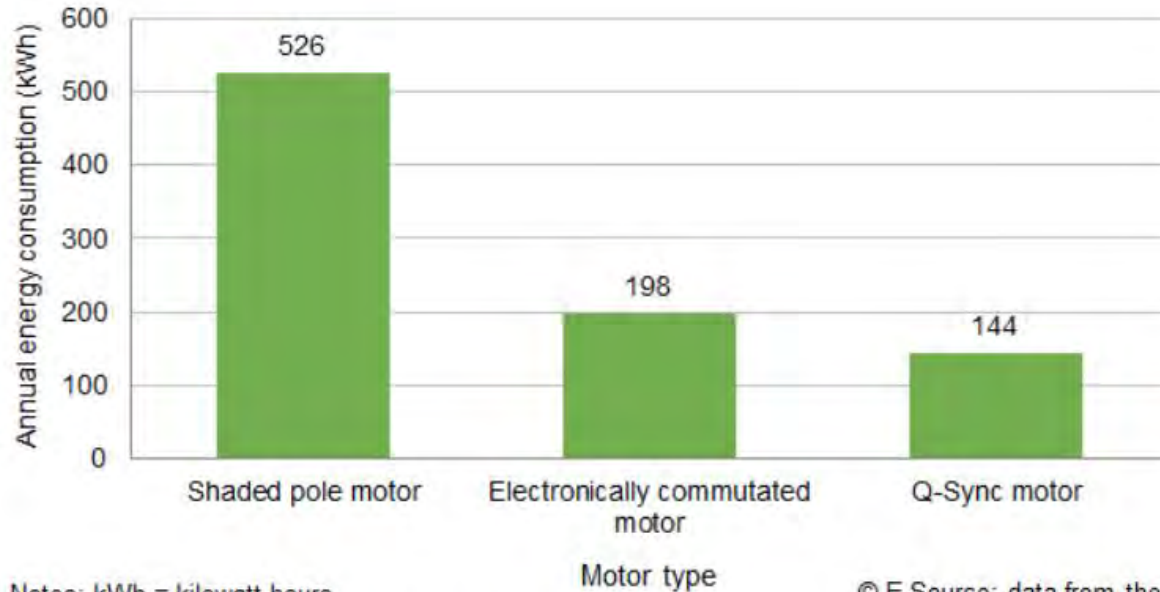


Unit01 Main Rear

Summary



# Q-Sync Motors



Notes: kWh = kilowatt-hours.  
Annual energy consumption is calculated  
assuming 8,760 hours of operation.

© E Source; data from the  
US Department of Energy

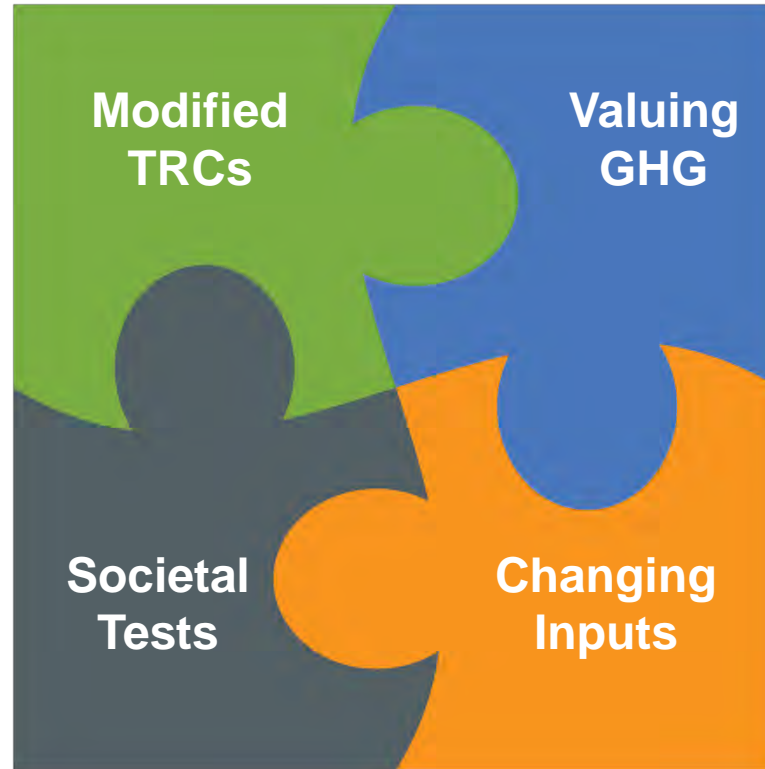


# Q-Sync Field Demonstration Results and Links to Evaluation Reports

Organization conducting tests	Location	Number of motors	Energy consumption compared to ECM
Oak Ridge National Labs (ORNL)	<a href="#">Hy-Vee Supermarket, Kansas City</a>	2	28% ↓
	<a href="#">Albertsons-Safeway, Kansas City</a>	NA	38% ↓
San Diego Gas & Electric (SDG&E)	<a href="#">San Diego</a>	173	37% ↓

For more information, see the E Source report [Q-Sync Motors Boost Efficiency of Commercial Refrigeration Evaporator Fans](#)

# New Cost-Effectiveness Tests for EE



# E Source Next Generation of Energy Savings Project

## National Grid

- Current portfolio = 40% lighting
- Future focus on non-wires alternatives, hard-to-reach customers, codes and standards, connected homes/businesses and controls

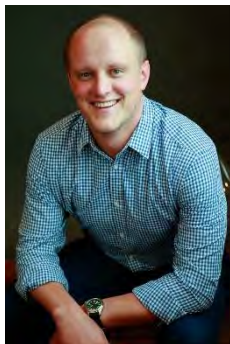
## Pacific Gas and Electric Co.

- Current portfolio = < 20% lighting
- Future focus on codes and standards, pay for performance, operations and maintenance, conservation, controls and automation, midstream, integrated DSM, AMI targeted outreach

## Xcel Energy

- Current portfolio = 70% lighting
- Future commercial portfolio = lighting (including LEDs and controls), midstream
- Future portfolio = lighting for hard to reach customers

# Thank you! Questions?



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